

SVKM's NMIMS
NMIMS – GLOBAL ACCESS SCHOOL FOR CONTINUING EDUCATION

Programme: PGDBM/PGDITM

Examination: June 2017
Subject: Project Management

Date: 15.06.2017

Semester: IV
Course : New
Marks : 70
Time: 3.00 p.m. to 6.00 p.m.

Instructions:

1. Answer to each new question to be started on a fresh page.
2. Figures in bracket indicate full marks.

Q.1) Attempt any 2 out of 4

(Marks: 2X5=10)

- a) Explain the requirement of integrity, team building and problem solving skills of project manager .
- b) What is the nature of project decision ?
- c) Explain government policies towards project location
- d) What is a Gantt Chart ?

Q.2) Write short notes on (2 out of 5)

(Marks: 2X5=10)

- a) Project development life cycle
- b) Trend Projection Method
- c) What is resource loading?
- d) Explain project planning by network analysis
- e) Using the information in below table , assuming that the project team will work a standard working week (5 working days in 1 week) and that all tasks will start as soon as possible

Task	Description	Duration (Working Days)	Predecessor/s
A	Requirement Analysis	5	
B	Systems Design	15	A
C	Programming	25	B
D	telecoms	15	B
E	Hardware Installation	30	B
F	Integration	10	C, D
G	System Testing	10	E, F
H	Training/Support	5	G
I	Handover and Go-Live	5	H

- (i) Determine the critical path of the project
- (ii) Calculate the planned duration of the project in weeks
- (iii) Identify any non-critical tasks and the float (free slack) on each.

Q.3) Attempt any 3 out of 5

(Marks: 3X10=30)

- a) What can be done to minimise time and cost over runs and thereby improve the prospects of the successful completion of projects ?
- b) What do you mean by SWOT analysis ?
- c) What is channel of distribution ?

- d) Explain Cash flow statement
- e) What are Discounted cash flows?

Q.4) Attempt both the questions

(Marks: 2X10=20)

- a) State and explain the reasons of project failure .
- b) Explain project control process.
