SVKM's NMIMS
NMIMS – GLOBAL ACCESS SCHOOL FOR CONTINUING EDUCATION

Programme: PGDBM/PGDITM

Examination: December 2016
Subject: Project Management

Semester: IV
Course : New
Marks : 70

Date: 15.12.2016

Time: 3.00 p.m. to 6.00 p.m.

Instructions:

1. **Answer to each new question to be started on a fresh page.**
2. **Figures in bracket indicate full marks.**

Q.1) Attempt any 2 out of 4 (Marks: 2X5=10)

a) Illustrate with the help of a diagram the 'Project Control Process'

b) What are the main steps through the risk management cycle?

c) Who do you believe is a Stakeholder? Provide relevant examples.

d) What is your understanding of SWOT analysis?

Q.2) Write short notes on (2 out of 5) (Marks: 2X5=10)

a) Gantt chart

b) Inputs of Resource Estimating process

c) Delphi Method

d) IRR

e) Discounted Cash Flows (DCF)

Q.3) Attempt any 3 out of 5 (Marks: 3X10=30)

a) What are the components of a good planning technique?

b) What type of country criteria will a lending institution choose for a project appraisal?

c) If you are asked to conduct a Profitability Analysis of a company, what financial parameters would you consider?

d) Enumerate on the various legal aspects of Project Management.

e) Elaborate on the various factors affecting location of the project.

Q.4) Attempt both the questions (Marks: 2X10=20)

a) Explain the CPM Model alongwith its assumptions. Provide a practical example.

b) A company called X&Y Manufacturers has to assess two projects: Project A, which needs an initial investment of INR 25000 and Project B, which needs an investment of INR 32000, respectively. According to the estimates:

Project A has 35% possibility of giving a return of INR 46000 in the next five years, and 65% possibility of giving a return of INR 42000 in the same period.

Project B has 20% possibility of giving a return of INR 55000 in the next five years, and 80% possibility of giving a return of 50000 in the same period.

Which one among the above 2 projects will you choose using Decision Tree Analysis & why?
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